

## Chickamauga City School System Balanced Scorecard

<b>System Demographics/Data</b>					
	<b>2016-2017</b>	<b>2017-2018</b>	<b>2018-2019</b>	<b>2019-2020</b>	<b>2020-2021</b>
<b>System Enrollment</b>					
Total	1,298	1,307	1,314	1,264	1,252
Female	627	646	668	637	632
Male	671	661	646	627	620
<b>School Enrollment</b>					
CES	513	537	532	517	511
GLMS	333	335	331	304	317
GLHS	452	435	451	443	424
<b>System # Race/Ethnicity</b>					
American Indian	0	0	0	0	0
Asian	8	7	7	8	7
Black	3	2	2	3	2
Pacific Islander	0	0	0	0	0
White	1,249	1,249	1,251	1,198	1,191
Two or More Races	19	22	28	24	15
Hispanic	19	27	26	31	37
<b>System # of Other Subgroups</b>					
Students with Disabilities (SWD)	95	101	119	112	111
Gifted Education	244	211	217	206	175
Early Intervention Program (K-5)	124	103	84	78	64
Title I (K-5)	52	77	71	72	71
Remedial Education (6-12)	54 (Gr. 9-12)	116 (Gr. 6-12)	119 (Gr. 6-12)	38 (Gr. 9-12)	92 (Gr. 6-12)
Homeless/Unaccompanied Youth	8	2	0	2	3
English Language Learners (ELL)	1	5	3	4	4
Migrant	0	0	0	0	0

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	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
<b>System Average Daily Attendance Rate</b>	97.1	97.0	96.7	97.6	96.8
<b>Graduation Rate</b>	100%	99.1%	98.4%	99%	100%
<b>Free/Reduced Lunch</b>					
System	22.38	23.35	20.61	19.64	16.23
CES	25	27	22.64	20.95	17.98
GLMS	22.46	22.66	21.96	19.67	17.23
GLHS	19.38	19.95	17.19	18.10	13.43
<b>Tuition Costs per Student (Family Cap of \$2,400)</b>	\$800	\$800	\$800	\$800	\$800
<b>% of County Enrollment</b>	58%	59%	59%	62%	60%
<b>Millage Rate</b>	14.25	14.25	14.25	14.25	14.25
<b>College and Career Ready Performance Index (CCRPI)</b> (new format in 17-18)					
System	85	78	88.7	n/a	n/a
CES	85.2	69.5	90.7	n/a	n/a
GLMS	80.7	77.2	85.4	n/a	n/a
GLHS	87.9	89	88.9	n/a	n/a
<b>Georgia School Grades Report</b>					
System	B (85)	C (78)	B (88.7)	n/a	n/a
CES	B (85.2)	D (69.5)	A (90.7)	n/a	n/a
GLMS	B (80.7)	C (77.2)	B (85.4)	n/a	n/a
GLHS	B (87.9)	B (89)	B (88.9)	n/a	n/a

**Gordon Lee High School  
Balanced Scorecard**

Performance Measure(s)	2016-2017		2017-2018		2018-2019		2019-2020		2020-2021	
	GLHS	State	GLHS	State	GLHS	State	GLHS	State	GLHS	State
<b>% of all students EOC results</b>										
9th Literature (levels 3 & 4)	56	46	59	52	59	61	n/a		n/a	
9th Literature (level 4)	6	8	3	9	6	17	n/a		n/a	
American Literature (levels 3 & 4)	51	42	63	47	72	48	n/a		68	
American Literature (level 4)	3	9	14	11	6	9	n/a		5	
Algebra I (levels 3 & 4)	45	34	45	38	34	41	n/a		42	
Algebra I (level 4)	3	8	2	11	3	12	n/a		3	
Geometry (levels 3 & 4)	63	50	79	39	62	41	n/a		n/a	
Geometry (level 4)	14	19	30	10	18	11	n/a		n/a	
Physical Science (levels 3 & 4)	19	32	n/a	n/a	n/a	n/a	n/a		n/a	
Physical Science (level 4)	2	7	n/a	n/a	n/a	n/a	n/a		n/a	
Biology (levels 3 & 4)	68	44	83	49	65	90	n/a		68	
Biology (level 4)	13	11	18	15	24	14	n/a		27	
US History (levels 3 & 4)	60	42	59	48	65	48	n/a		50	
US History (level 4)	13	12	22	14	17	14	n/a		2	
Economics (levels 3 & 4)	51	44	29	49	44	47	n/a		n/a	
Economics (level 4)	12	11	0	13	2	13	n/a		n/a	
<b>Average ACT Scores</b>										
Composite	21	20.6	20.4	21.4	21	21.4	n/a			
English	20.6	20	19.8	20.9	20.8	20.9	n/a			
Math	19.7	20.1	19.5	20.7	19.6	20.7	n/a			
Reading	21.1	21.2	21.1	22.1	22.2	22.2	n/a			
Science	21	20.6	20.5	21.2	20.8	21.2	n/a			

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Performance Measure(s)	2016-2017		2017-2018		2018-2019		2019-2020		2020-2021	
	GLHS	State	GLHS	State	GLHS	State	GLHS	State	GLHS	State
<b>Graduation Data</b>										
Total # of graduates	122		104		105		101		101	
4- year graduation rate	100	80.6	99.05	81.6	98.4	82	99		100	
<b>Attendance Data</b>										
Student average daily attendance rate.	97.3		97.1		96.8		97.6		96.3	
# of students absent more than 10% of the school year (>18 days)			15				15 (Aug-March)		28	
# of students absent 10 or more days			59				53 (Aug-March)		96	
<b>CCRPI Data (new format in 17-18)</b>										
CCRPI Score	87.9	77	89	75.3	88.9	78.8	n/a		n/a	
School Climate (STAR) Rating	5 stars		5 stars		5 stars		n/a		n/a	
<b>Georgia School Report Card Score</b>										
Georgia School Grades Report	B		B		B		n/a		n/a	

**Gordon Lee Middle School  
Balanced Scorecard**

Performance Measure(s)	2016-2017		2017-2018		2018-2019		2019-2020		2020-2021	
	GLMS	State	GLMS	State	GLMS	State	GLMS	State	GLMS	State
<b>% of all students EOG results in ELA</b>										
Grade 6 (levels 3 & 4)	51	40	57	39	55	46	n/a		56	42
Grade 6 (level 4)	4	8	10	7	6	11	n/a		9	9
Grade 7 (levels 3 & 4)	42	37	46	38	63	39	n/a		59	39
Grade 7 (level 4)	4	7	3	7	12	8	n/a		4	7
Grade 8 (EOG levels 3 & 4)	49	n/a	25	43	49	47	n/a		54	41
Grade 8 (EOG level 4)	5	n/a	0	8	1	12	n/a		10	9
Grade 8 (EOC levels 3 & 4)	100	n/a	100	84	98	90	n/a		n/a	
Grade 8 (EOC level 4)	8	n/a	7	21	37	36	n/a		n/a	
Grade 8 (EOG & EOC combined levels 3 & 4)	49	42	52	43	68	49	n/a		n/a	
Grade 8 (EOG & EOC combined level 4)	5	9	3	9	15	13	n/a		n/a	
<b>% of all students EOG results in MATH</b>										
Grade 6 (levels 3 & 4)	51	38	56	38	44	40	n/a		56	30
Grade 6 (level 4)	10	10	13	11	10	12	n/a		7	8
Grade 7 (levels 3 & 4)	74	42	81	43	79	43	n/a		73	36
Grade 7 (level 4)	28	15	33	15	46	15	n/a		35	12
Grade 8 (EOG levels 3 & 4)	39	34	27	35	46	35	n/a		28	32
Grade 8 (EOG level 4)	3	9	1	7	1	8	n/a		4	10
Grade 8 (EOC levels 3 & 4)	47	76	57	76	60	77	n/a		63	
Grade 8 (EOC level 4)	3	30	5	33	0	32	n/a		5	
Grade 8 (EOG & EOC combined levels 3 & 4)	41	41	37	41	50	44	n/a			
Grade 8 (EOG & EOC combined level 4)	3	12	3	12	1	13	n/a			

**Gordon Lee Middle School  
Balanced Scorecard**

Performance Measure(s)	2016-2017		2017-2018		2018-2019		2019-2020		2020-2021	
	GLMS	State	GLMS	State	GLMS	State	GLMS	State	GLMS	State
<b>% of all students EOG results in SOCIAL STUDIES</b>										
Grade 8 (levels 3 & 4)	72	39	45	41	45	41	n/a		28	35
Grade 8 (level 4)	15	11	6	13	8	14	n/a		4	9
<b>% of all students EOG results in SCIENCE</b>										
Grade 8 (EOG levels 3 & 4)	42	39	24	30	22	32	n/a		37	27
Grade 8 (EOG level 4)	7	6	4	7	0	7	n/a		2	7
Grade 8 (EOC levels 3 & 4)	85	64	63	64	92	64	n/a		n/a	
Grade 8 (EOC level 4)	12	20	6	22	4	22	n/a		n/a	
Grade 8 (EOG & EOC combined levels 3 & 4)	52	38	35	38	36	41	n/a		n/a	
Grade 8 (EOG & EOC combined level 4)	8	9	4	9	1	11	n/a		n/a	
<b>Attendance Data</b>										
Student average daily attendance rate.	96.5		96.8		97.1		97.9		96.8	
# of students absent more than 10% of the school year (>18 days)			11				4 (Aug-March)		20	
# of students absent 10 or more days			34				12 (Aug-March)		62	
<b>CCRPI Data (new format in 17-18)</b>										
CCRPI Score	80.7	73	77.2	76.2	85.4	77	n/a		n/a	
School Climate (STAR) Rating	5 stars		4 stars		5 stars		n/a		n/a	
<b>Georgia School Report Card Score</b>										
Georgia School Grades Report	B		C		B		n/a		n/a	

**Chickamauga Elementary School  
Balanced Scorecard**

Performance Measure(s)	2016-2017		2017-2018		2018-2019		2019-2020		2020-2021	
	CES	State	CES	State	CES	State	CES	State	CES	State
<b>% of all students EOG results in ELA</b>										
Grade 3 (levels 3 & 4)	58	36	56	37	78	42	n/a		61	35
Grade 3 (level 4)	16	10	18	11	28	14	n/a		21	11
Grade 4 (levels 3 & 4)	52	42	59	41	62	42	n/a		62	37
Grade 4 (level 4)	11	13	17	11	27	16	n/a		17	11
Grade 5 (levels 3 & 4)	68	38	47	41	64	45	n/a		58	39
Grade 5 (level 4)	15	6	2	10	17	11	n/a		12	6
<b>% of all students EOG results in MATH</b>										
Grade 3 (levels 3 & 4)	39	43	53	46	66	52	n/a		50	38
Grade 3 (level 4)	8	10	7	12	15	13	n/a		9	10
Grade 4 (levels 3 & 4)	55	45	55	47	60	49	n/a		62	43
Grade 4 (level 4)	1	11	12	12	12	14	n/a		10	13
Grade 5 (levels 3 & 4)	66	37	49	39	57	41	n/a		41	35
Grade 5 (level 4)	27	11	5	12	21	13	n/a		22	13
<b>% of all students EOG results in SOCIAL STUDIES</b>										
Grade 5 (levels 3 & 4)	55	30	31	30	41	31	n/a		46	38
Grade 5 (level 4)	30	10	7	10	24	11	n/a		15	10

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Performance Measure(s)	2016-2017		2017-2018		2018-2019		2019-2020		2020-2021	
	CES	State	CES	State	CES	State	CES	State	CES	State
<b>Attendance Data</b>										
Student average daily attendance rate.	97.2		96.8		96.3		97.4		97.3	
# of students absent more than 10% of the school year (>18 days)			18		19		6 (Aug-March)		17	
# of students absent 10 or more days			68		71		24 (Aug-March)		66	
<b>CCRPI Data (new format in 17-18)</b>										
CCRPI Score	85.2	72.9	69.5	77.8	90.7	79.9	n/a		n/a	
School Climate (STAR) Rating	5 stars		4 stars		4 stars		n/a		n/a	
<b>Georgia School Report Card Score</b>										
Georgia School Grades Report	B		D		A		n/a		n/a	